# Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

		_	2 of 1968, as		nd P.A. 71 of 1919,	as amended.				
Loca	l Unit	of Gov	ernment Typ	е			Local Unit Na	me		County
	Coun	•	□City	□Twp	□Village	□Other				
Fisc	al Yea	r End			Opinion Date			Date Audit Report Submitte	ed to State	
Mod	ffirm	that:								
				countants	s licensed to p	ractice in M	lichigan			
			-		-		-	sed in the financial stater	ments includ	ling the notes or in the
					ments and rec			sed in the initialistal states	nonto, morac	ang the notes, or in the
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2.								unit's unreserved fund bal budget for expenditures.	ances/unres	stricted net assets
3.			The local	unit is in	compliance wit	h the Unifo	orm Chart of	Accounts issued by the De	epartment of	f Treasury.
4.			The local	unit has a	dopted a budg	get for all re	equired funds	S.		
5.			A public h	nearing on	the budget wa	as held in a	ccordance w	vith State statute.		
6.					ot violated the ssued by the L			an order issued under the Division.	e Emergenc	y Municipal Loan Act, or
7.			The local	unit has r	ot been deling	uent in dis	tributing tax	revenues that were collect	ted for anoth	ner taxing unit.
8.			The local	unit only l	nolds deposits	/investmen	ts that comp	ly with statutory requireme	ents.	
9.								s that came to our attentio sed (see Appendix H of Bu		I in the <i>Bulletin for</i>
10.			that have	not been	previously con	nmunicated	d to the Loca			uring the course of our audit If there is such activity that has
11.			The local	unit is fre	e of repeated of	comments	from previou	s years.		
12.			The audit	opinion is	UNQUALIFIE	D.				
13.					complied with 0		r GASB 34 a	s modified by MCGAA Sta	atement #7 a	and other generally
14.			The board	d or cound	il approves all	invoices p	rior to payme	ent as required by charter	or statute.	
15.			To our kn	owledge,	bank reconcilia	ations that	were reviewe	ed were performed timely.		
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# FONDA, ISLAND & BRIGGS LAKE JOINT WATER AUTHORITY

REPORT ON AUDIT OF FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2007

# FONDA, ISLAND & BRIGGS LAKE JOINT WATER AUTHORITY

# **AUTHORITY BOARD**

Kathleen Carney
Don Davis
Howard Harrington
Dennis Palmer
Stuart Riley
Peter Robertson

# **WATER AUTHORITY ATTORNEY**

Burchfield, Park & Pollesch

# **WATER AUTHORITY AUDITORS**

Pfeffer, Hanniford & Palka Certified Public Accountants

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SUPPLEMENTARY INFORMATION Schedule of Operations - Budget and Actual	21



# PFEFFER • HANNIFORD • PALKA Certified Public Accountants

John M. Pfeffer, C.P.A. Patrick M. Hanniford, C.P.A. Kenneth J. Palka, C.P.A.

Members: AICPA Private Practice Companies Section MACPA 225 E. Grand River - Suite 104 Brighton, Michigan 48116-1575 (810) 229-5550 FAX (810) 229-5578

April 30, 2008

Fonda, Island & Briggs Lake Joint Water Authority P.O. Box 638
Brighton, Michigan 48116

### **INDEPENDENT AUDITORS' REPORT**

#### Honorable Board of Trustees:

We have audited the accompanying financial statements of Fonda, Island & Briggs Lake Joint Water Authority as of and for the year ended December 31, 2007. These financial statements are the responsibility of the Authority Board. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the government activities of Fonda, Island & Briggs Lake Joint Water Authority as of December 31, 2007, and the respective changes in financial position and cash flows, where applicable, thereof for the year end in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis on pages 6 through 8 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Fonda, Island & Briggs Lake Joint Water Authority's basic financial statements. The supplementary information presented for purposes of additional analysis is not a required part of the basic financial statements. The supplementary information has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

Pfeffer, Hanniford & Palka, P.C.
PFEFFER, HANNIFORD & PALKA

Certified Public Accountants

MANAGEMENT
DISCUSSION
AND ANALYSIS

### Management Discussion and Analysis December 31, 2007

Within this section of the Fonda, Island & Briggs Lake Joint Water Authority's financial report, the Authority's management is providing a narrative discussion and analysis of the financial activities of the Authority for the fiscal year ended December 31, 2007. This narrative discusses and analyzes the activity within the context of the accompanying financial statements and disclosures following this section. The discussion focuses on the Authority's primary government and, unless otherwise noted, component units reported separately from the primary government are not included.

### Overview of the Financial Statements

Management's Discussion and Analysis introduces the Authority's financial statements. The financial statements include all the statements required by the Governmental Accounting Standards Board and the notes to the financial statements. The Authority also includes in this report additional information to supplement the basic financial statements.

#### Government-wide Financial Statements

The Authority's annual reports include two Authority-wide financial statements. These statements provide both long-term and short-term information about the Authority's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The first of these statements is the Statement of Net Assets. This is the Authority-wide statement of position presenting information that includes all the Authority's assets and liabilities, with the difference reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Authority as a whole is improving or deteriorating. Evaluation of the overall health of the Authority may extend to various non-financial factors as well.

The second government-wide statement is the Statement of Revenues, Expenses and Changes in Net Assets which reports how the Authority's net assets changed during the current fiscal year. The design of this statement is to show the financial reliance of the Authority's distinct activities or functions on the revenues generated by the Authority.

The Authority's financial reporting includes all the funds of the Authority (primary government) and, additionally, organizations for which the Authority is accountable (component units). Since the Authority's sole purpose is to operate and manage a water system, only one fund is maintained. Thus, there are no fund financial statements prepared by the Authority.

### Notes to the financial statements

The accompanying notes to the financial statements provide information essential to a full understanding of the financial statements.

### Other information

In addition to the financial statements and accompanying notes, this report also presents certain supplementary information. Other supplementary information includes a budget to actual reconciliation for current year Authority operations.

# Financial Analysis of the Authority as a Whole

The Authority's net assets at the end of the fiscal year were \$1,857,454. This is a \$31,892 increase over last year's net assets of \$1,825,562. The increase includes a prior period adjustment as discussed in Note 15.

The following tables provide a summary of the Authority's financial activities and changes in net assets:

# **Summary of Net Assets**

	12/31/2006	12/31/2007
Current and other assets	\$ 328,583	\$ 401,465
Capital assets, net	1,503,470	1,462,261
Total assets	1,832,053	1,863,726
Current liabilities	6,491	6,272
Net assets Invested in capital assets Unrestricted	1,503,470 322,092	1,462,261 395,193
Total net assets	\$ 1,825,562	\$ 1,857,454

Operating expenses decreased over the prior year, as Engineering and Legal expenses were reduced. Revenues decreased significantly because of a decrease in hook up fees, primarily due to a slowdown in new condominium development.

# **Summary of Changes in Net Assets**

	12	2/31/2006	1	2/31/2007
Operating revenues	\$	237,171	\$	148,724
Operating expenses		178,014		149,660
Operating income (loss)		59,157		(936)
Non-operating revenues, net		15,503		24,305
Net income		74,660		23,369
Beginning net assets		1,750,902		1,825,562
Prior period adjustment				8,523
Ending net assets	\$	1,825,562	\$	1,857,454

### Capital and Debt Administration

During the year, the Authority continued a water mapping/modeling project begun in the prior year. The project is carried as construction in progress until it is completed. The Authority expects to complete the project in 2008.

The Authority did not dispose of any capital assets during the year ended December 31, 2007.

As of December 31, 2007, the Authority did not have any outstanding long-term debt in the form of bonds or loans payable.

### Economic Factors and Next Year's Goals

Although the Authority's financial outlook remains solid, it could be impacted by the economic struggles of the area. Developers have delayed the completion of condo construction projects, so water billing growth could decline. Water collections will also be negatively impacted by increased foreclosures. The population in the service area is expected to remain constant, however, and the Authority is unencumbered by debt. The housing market is expected to hit its low point late in the year so next year's economic environment should improve.

### Contacting the Authority's Financial Management

This report is designed to provide a general overview of the Authority's financial position and comply with financerelated regulations. If you have further questions about this report or request additional information, please contact the Authority. FINANCIAL STATEMENTS

# FONDA, ISLAND & BRIGGS LAKE JOINT WATER AUTHORITY STATEMENT OF NET ASSETS DECEMBER 31, 2007

# **ASSETS**

CURRENT ASSETS Cash and cash equivalents Accounts receivable - billings Prepaid expense		\$ 351,826 39,393 3,082	Ф 204.204
Total current assets			\$ 394,301
CURRENT ASSETS - RESERVED Cash and cash equivalents			7,164
CAPITAL ASSETS Land Water system Improvements Office equipment Expansion - Park/Parent Drive Construction in progress Less: accumulated depreciation		125,000 2,201,885 154,001 38,005 21,995 15,777 2,556,663 (1,094,402)	
Capital assets, net			1,462,261
Total assets			1,863,726
LIABILITIES Accounts payable - trade Payroll taxes payable	<u>LIABILITIES</u>	5,602 670	
Total current liabilities			6,272
NET ASSETS Invested in capital assets Unrestricted	NET ASSETS	1,462,261 395,193	<b>A</b> 40
Total net assets			\$ 1,857,454

The accompanying notes are an integral part of the financial statements

# FONDA, ISLAND & BRIGGS LAKE JOINT WATER AUTHORITY

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2007

OPERATING REVENUES		
Water billings	\$ 98,724	
Hook-up fees	 50,000	
Total revenues		\$ 148,724
OPERATING EXPENSES		
Accounting	7,850	
Bank charges	578	
Billing expense	3,954	
Chemicals	3,300	
Computer	90	
Depreciation	56,986	
Dues and subscriptions	930	
Engineering	559	
Insurance	14,740	
Legal	1,143	
License, fees, permits	904	
Office expense	1,624	
Per diem	4,720	
Repairs and maintenance	17,055	
Taxes - payroll	1,662	
Telephone	3,273	
Utilities	7,534	
Wages - office	4,655	
Wages - system operator	17,475	
Water testing fees	 628	
Total operating expenses		 149,660
Operating income (loss)		(936)
NON-OPERATING REVENUES  Miscellaneous and reimbursement income Interest income - from cash and cash equivalents	 15,669 8,636	
Total non-operating revenues		24,305
Change in net assets		23,369
NET ASSETS, JANUARY 1, 2007		1,825,562
PRIOR PERIOD ADJUSTMENT		8,523
NET ASSETS, DECEMBER 31, 2007		\$ 1,857,454

The accompanying notes are an integral part of the financial statements

# FONDA, ISLAND & BRIGGS LAKE JOINT WATER AUTHORITY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2007

CASH FLOWS FROM OPERATING ACTIVITIES Receipts from customers Payments to vendors Payments to employees Miscellaneous income	\$ 135,602 (70,559) (22,130) 15,669	
Net cash from operating activities		\$ 58,582
CASH FLOWS FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES Acquisition of capital assets/construction		(7,255)
CASH FLOWS FROM INVESTING ACTIVITIES Interest received from cash and cash equivalents		 8,636
Net increase in cash and cash equivalents		59,963
CASH AND CASH EQUIVALENTS AT JANUARY 1, 2007		 299,025
CASH AND CASH EQUIVALENTS AT DECEMBER 31, 2007		\$ 358,988
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED FROM OPERATING ACTIVITIES Operating income Miscellaneous income Adjustments to reconcile operating income		\$ (936) 15,669
to net cash provided by operating activities  Depreciation expense		56,986
Changes in assets and liabilities Receivables, net Prepaid expenses Accounts and other payables		(13,260) 341 (218)
Net cash provided from operating activities		\$ 58,582

The accompanying notes are an integral part of the financial statements.

NOTES

ΤО

FINANCIAL

STATEMENTS

### NOTE 1 - DESCRIPTION OF ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

<u>DESCRIPTION OF ENTITY</u> - The water Authority was formed as a corporate authority pursuant to the provisions of Act 196, Public Acts of 1952, as amended. Its primary purpose is to create, own, operate and maintain the water system. The system was constructed by the State of Michigan at no cost to the users. The expenses after completion of construction are to be incurred by the users. The accounts of Fonda, Island & Briggs Lake Joint Water Authority are organized as one proprietary fund (enterprise fund) which is considered a separate accounting entity.

### A. SIGNIFICANT ACCOUNTING POLICIES

The accounts of the Authority are organized on the basis of a proprietary fund type, specifically an Enterprise Fund. The activities of this fund are accounted for with a separate set of self-balancing accounts that comprise the Authority's assets, liabilities, net assets, revenues, and expenses. Enterprise funds account for activities:

- 1. that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or
- 2. that are required by laws or regulations that the activity's costs of providing service, including capital costs (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar reviews; or
- 3. that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service).

Private-sector standards of accounting issued prior to December 1, 1989 are generally followed in both the government-wide and enterprise funds reported on the proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected not to follow private-sector standards issued after November 30, 1989 for its business-type activities.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

### **B. MEASUREMENT FOCUS**

The financial activities of the Authority are accounted for on a flow of economic resources measurement focus, using the accrual basis of accounting. Under this method, all assets and liabilities associated with its operations are included on the statement of net assets; revenues are recorded when earned, and expenses are recorded when liabilities are incurred.

### C. CASH AND CASH EQUIVALENTS

The Authority considers its deposits and restricted deposits and investments held with maturities of three months or less are considered to be cash equivalents.

# NOTE 1 - DESCRIPTION OF ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### D. CAPITAL ASSETS

Capital assets are stated at cost. Depreciation and amortization are computed using the straight-line method based on the estimated useful lives of the related assets, which range from 5 to 40 years for equipment and 5 to 50 years for buildings, structures, and improvements.

Capital assets are defined as assets with an initial, individual cost of more that \$5,000 and an estimated useful life greater than one year. Land is considered a capital asset regardless of initial cost. Capital assets are recorded at cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at the estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

### E. CONSTRUCTION-IN-PROGRESS

The costs of acquisition and construction of major plant and equipment is recorded as construction-in-progress. As facilities are accepted by the Authority and become operative, they are transferred to the facilities and improvements or machinery and equipment accounts and depreciated in accordance with the Authority's depreciation policies. Costs of construction projects that are discontinued are recorded as expense in the year in which the decision is made to discontinue such projects.

### F. CAPITALIZATION OF INTEREST

A portion of the interest cost incurred on capital projects is capitalized on assets that require a period of time for construction or to otherwise prepare them for their intended use. Such amounts are amortized over the useful lives of the assets.

### G. PREMIUM AND ISSUANCE COSTS

Bond discount, premium, and issuance costs are amortized over the term of the related bonds. No bonds were outstanding or issued during the year ended December 31, 2007.

### H. INCOME TAXES

As government agency, the Authority is exempt from both federal income taxes and Michigan Single Business Tax.

### NOTE 2 - MANAGEMENT'S ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **NOTE 3 - BUDGETARY DATA**

The Authority follows these procedures in establishing its budgetary data:

- 1. The Authority prepares the annual operating budget and submits copies to the Brighton and Green Oak Township Boards.
- 2. Public hearings are conducted to obtain Authority customers' comments.
- 3. The budget is legally adopted by approval of the members of the Authority's board.
- 4. Rate increases must be approved by the members of the Authority's board.

### NOTE 4 - DEPOSITS WITH FINANCIAL INSTITUTIONS AND INVESTMENTS

Michigan Compiled Laws, Section 129.91, authorizes the Authority to deposit and invest in the accounts of Federally insured banks, credit union, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or Federal agency obligation repurchase agreements; bankers' acceptance of United States banks; commercial paper rated by two standard rating agencies within the two highest classifications, which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan. The investment policy adopted by the Board is in accordance with Act 196 PA 1997. The Authority deposits are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3 risk disclosures for the Authority's deposits are as follows:

<u>Deposits</u>		Carrying Amount		Bank Balance	
Insured	\$	109,484	\$	109,484	
Uninsured and uncollateralized		249,506		255,886	
Total deposits	\$	358,990	\$	365,370	

#### NOTE 5 - ACCOUNTS RECEIVABLE

The Authority's billing periods are as follows:

February	through	April
May	through	July
August	through	October
November	through	January

Thus, accounts receivable includes both billed receivables through October 2007 and an estimate of the November and December 2007 billings. The following is a schedule of the Authority's accounts receivable:

Estimated Unbilled		Current		Ove	Over 30 days		Over 90 days		Total	
\$	10,386	\$	0	\$	21,803	\$	7,204	\$	39,393	

### **NOTE 6 - CAPITAL ASSETS**

Property, plant and equipment are recorded at cost. The cost of the water system and expansion is depreciated over a 50 year period using the straight-line method. The cost of office equipment and improvements is depreciated over 5 to 10 years, also using the straight-line method. Depreciation for 2007 totaled \$56,986 and is reported as an operating expense on the Statement of Revenues, Expenses and Changes in Net Assets.

	Balance 1/1/07	Additions	Deletions	Balance 12/31/07
Land Office equipment Expansion Water system Improvements	\$ 125,000 38,005 21,995 2,201,885 154,001	\$	\$	\$ 125,000 38,005 21,995 2,201,885 154,001
Construction in progress		15,777		15,777
Total cost	2,540,886	15,777		2,556,663
Accumulated depreciation Water and sewer system	(1,037,416)	(56,986)		(1,094,402)
Capital assets, net	\$ 1,503,470	\$ (41,209)	\$	\$ 1,462,261

### NOTE 7 - STATEMENT OF CASH FLOWS

Pursuant to the Governmental Accounting Standards Board (GASB) statement number 9, a statement of cash flows is presented. The purpose of the statement of cash flows is to explain the change in cash and cash equivalents during the year. Cash equivalents are defined as short-term, highly liquid investments with original maturities of three months or less. The direct method was utilized to present cash flows from operations. The following summarizes beginning and ending cash and cash equivalents:

	1	/1/2007	12	2/31/2007
Current assets Cash	\$	182,442	\$	351,826
Reserved current Cash and cash equivalents		116,586		7,164
Total cash and cash equivalents	\$	299,028	\$	358,990
Reserved cash at beginning of year Reserved interest on reserve Transfer from reserved accounts				116,586 3,490 (112,912)
Reserved cash at end of year			\$	7,164

### **NOTE 8 - RESERVED ASSETS**

The amounts shown as reserved cash and cash equivalents are to be used for painting, replacement and improvement of the water system and water system components.

### NOTE 9 - MANAGEMENT'S ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### **NOTE 10 - CONTINGENCIES**

The Authority is involved in various legal actions arising in the normal course of business. In the opinion of management, such matters will not have a material effect upon the financial position of the Authority.

### NOTE 11 - RISK MANAGEMENT

The Authority is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. The Authority maintains commercial insurance coverage covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Authority. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

### NOTE 12 - RESERVED CASH AND CASH EQUIVALENTS

The Authority Board has designated monies being held in certificates of deposit for future water system improvements. Interest on these reserved funds totaled \$3,490 for the year ended December 31, 2007.

### NOTE 13 - WATER BILLINGS

The system currently has 367 users that are billed quarterly for water service. Users are billed a minimum charge of \$55.00 per quarter for service, an increase during the year from \$50 per quarter.

#### **NOTE 14 - SEGMENT INFORMATION**

Selected financial information is as follows:

Operating revenue	\$ 148,724
Depreciation	\$ 56,986
Working capital	\$ 395,193
Total assets	\$ 1,863,726
Total fund equity	\$ 1,857,454
Net income (loss)	\$ 23,369

### NOTE 15 - PRIOR PERIOD ADJUSTMENT

During the year ended December 31, 2007, the Authority discovered that engineering expense totaling \$8,523 should have been capitalized in the prior year. A prior period adjustment to beginning net assets for this amount has been recorded as of December 31, 2007 to capitalize the prior year's expense. The adjustment results in a decrease of prior year's expenses, and increase in beginning net assets of \$8,523. Prior years are not presented on the Statement of Revenues, Expenses and Changes in net Assets; therefore the adjustment for the cumulative effect of the prior period adjustment is presented as an adjustment to opening net assets on the Statement of Revenues, Expenses and Changes in Net Assets.

SUPPLEMENTARY INFORMATION

# FONDA, ISLAND & BRIGGS LAKE JOINT WATER AUTHORITY SCHEDULE OF OPERATIONS - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	Budget	Actual	Variance Favorable (Unfavorable)
OPERATING REVENUES	\$	\$ 98,724	\$
Water billings Interest	Φ	φ 96,724 8,636	Φ
Tap-in fees		50,000	
Other income		15,669	
Other income		13,003	
Total revenues	\$ 198,140	\$ 173,029	\$ (25,111)
OPERATING EXPENSES			
Accounting	\$	\$ 7,850	\$
Bank charges		578	
Billing expense		3,954	
Chemicals		3,300	
Computer		90	
Depreciation		56,986	
Dues and subscription		930	
Engineering		559	
Insurance		14,740	
Legal		1,143	
License, Fees, Permits		904	
Office expense		1,624	
Per diem		4,720	
Repairs and maintenance		17,055	
Taxes - payroll		1,662	
Telephone		3,273	
Utilities		7,534	
Wages - office		4,655	
Wages - system operator		17,475	
Water testing fees		628	
Total operating expenses	\$ 191,725	\$ 149,660	\$ 42,065

This schedule is prepared on a <u>budgetary basis</u> for the operating accounts of the enterprise fund and as such <u>does not</u> present the results of operations on the <u>basis of generally accepted accounting principles</u> but is presented for supplemental information.

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# PFEFFER • HANNIFORD • PALKA Certified Public Accountants

John M. Pfeffer, C.P.A. Patrick M. Hanniford, C.P.A. Kenneth J. Palka, C.P.A.

Members: AICPA Private Practice Companies Section MACPA 225 E. Grand River - Suite 104 Brighton, Michigan 48116-1575 (810) 229-5550 FAX (810) 229-5578

April 30, 2008

Board of Trustees Fonda, Island & Briggs Lake Joint Water Authority P.O. Box 638 Brighton, Michigan 48116

### Honorable Board of Trustees:

In planning and performing our audit of the financial statements of the Fonda, Island & Briggs Lake Joint Water Authority for the year ended December 31, 2007, we considered the Authority's internal control in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on internal controls.

However, during our audit we became aware of a matter that is an opportunity for strengthening internal controls and operating efficiency.

# **Operating Income**

The Authority had a net income of \$23,369 for the year ended December 31, 2007. This included connection fees of \$50,000. With the recent downturn in economic conditions, the connection fees are likely to decrease. The Authority may wish to evaluate the impact of the state's economic environment to the Authority's cash flow.

This letter does not affect our report dated April 30, 2008 on the financial statements of Fonda, Island & Briggs Lake Joint Water Authority.

We will review the status of this comment during our next audit engagement. We have already discussed this comment and recommendation with various Authority personnel, and we will be pleased to discuss it in further detail at your convenience, to perform any additional study of this matter, or to assist you in implementing the recommendation.

PFEFFER, HANNIFORD & PALKA

Pfeffer, Hanniford & Palka, P.C.

Certified Public Accountants